

# 2019-21 Operating & Capital Budgets

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June 27, 2019  
2<sup>nd</sup> Read

# Board of Trustees Statement of Budget Principles

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Utilize budget **INVESTMENTS** in the strategic plan to achieve the mission of the university

Invest in Eastern's **COMMITMENT** to student access and success

Conduct a collaborative and **TRANSPARENT** budget process

**FOCUS** on the teaching mission of the university

Place university **PRIORITIES** over unit priorities

Evaluate and **IMPLEMENT** any and all feasible revenue enhancement strategies

# Planning Timeline

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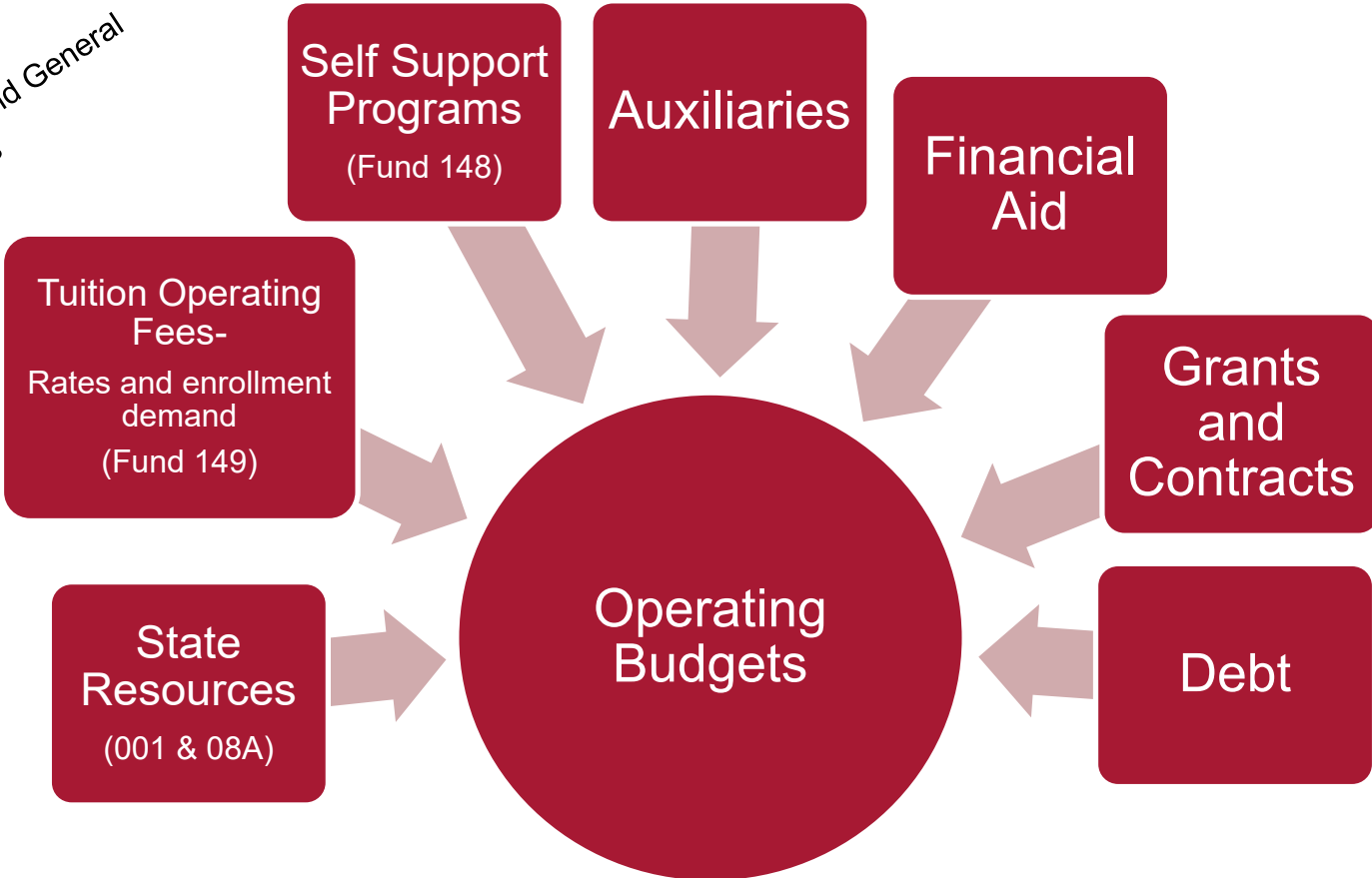
Fall 2018	▪ Unit level planning started 19-21 biennium
December 2018	▪ Governor's operating budget released
January 2019	▪ Legislative session begins
January 2019	▪ Divisions submit proposals to Budget Office
March-April 2019	▪ University Budget Committee reviews proposals
May 2019	▪ Board of Trustees, 1 <sup>st</sup> Read 2019-21 operating and capital budgets
May 2019	▪ Legislative approval 2019-21 budget
→ June 2019	▪ Board of Trustees, Approval 2019-21 operating and capital budgets
July 2019	▪ Implement FY20 Budget July 1, 2019



# Impacts to Eastern's Budget Planning

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Education and General  
Operations



# Internal Budget Planning Process

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Colleges/departments submit budget request for division review

Division narrows college/departamental requests based on priorities

Division leaders present to President

Divisional budget requests submitted and reviewed by UBC

UBC recommends funding priorities to President

## Divisions

- Athletics
- Academic Affairs
- Advancement
- Business & Finance
- Student Affairs
- Diversity & Inclusion
- President's Office



# University Budget Committee



UBC members are appointed by the president based on recommendations from each appropriate member affiliation. The committee meets monthly and is chaired by the VP for Business and Finance, who exercises no voting rights.

## Voting Membership

- Six faculty members nominated by faculty senate representing each college and library
- Faculty Senate Treasurer
- One classified staff member
- One student representative
- One dean
- One representative from exempt staff
- One representative from professional staff (PSE – Exempt represented staff)
- One representative from each of the VP areas & President's Office
- One representative from Athletics



# Role of University Budget Committee

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- Presidential advisory body consisting of representatives from faculty, classified staff, exempt staff, students, and administrators.
- The Committee reviews and makes recommendations to the president in response to new budget proposals, including budget reduction plans in times of reversions.
- The Committee works closely with the university president to consider the university's finances, enrollment, tuition, financial aid, the legislative session, priority funding programs, and their interaction and connection with Eastern's Strategic Plan.
- Committee members actively participate and represent their constituencies while applying a university wide perspective during budget deliberations to deliver comprehensive, thoughtful, and balanced recommendations to the university president.



# Student Committees' Contribution to Operating Budget



## Services and Activities Fee Committee

- Proposes to the administration and governing board program priorities and budget levels for the Services and Activities Fees
- Comprised of 12 members: six students, four university members, and two ex-officio members

## Student Technology Fee Committee

- All students taking 6 or more credits are assessed the full student technology fee (average 10,238 students) and charged \$40 per quarter
- Allocation of resources is recommended by the Student Technology Fee Committee
- The fee funds general and open access student computing labs, replacement and renewal of equipment and operations, and key technology services such as WiFi
  - Annual replacement of 150-250 computers
  - Software maintenance and renewals, including Adobe and Microsoft software
  - Investment in laptop self-checkout kiosks and services for students in Cheney and Spokane
  - Supports student employment in technology-related positions

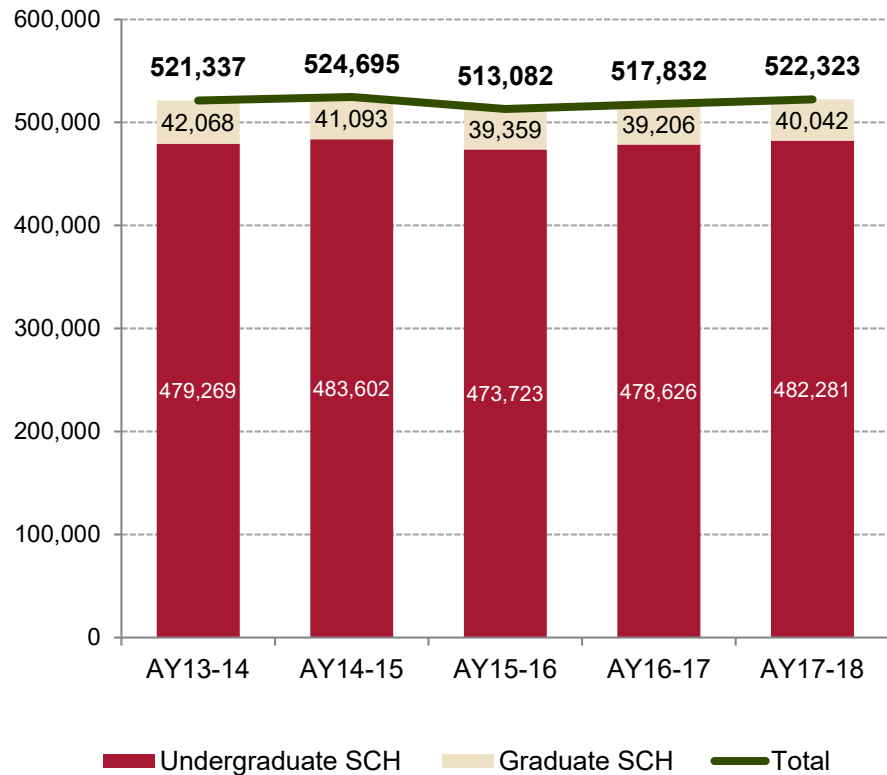




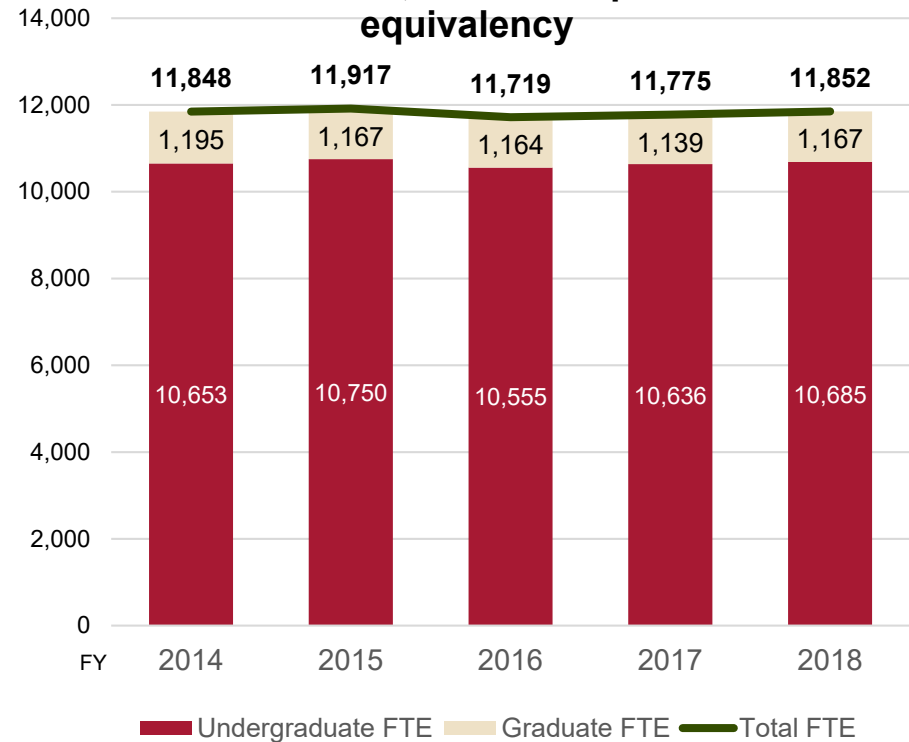
# Enrollment-12 Month State, Self-Support, and Summer Session

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### Student Credit Hours



### IPEDS FTE Enrollment, based on quarter equivalency



SCH totals based on Fall – Summer term grouping  
 Source: EWU institutional Research Enrollment Reports, 10<sup>th</sup> day

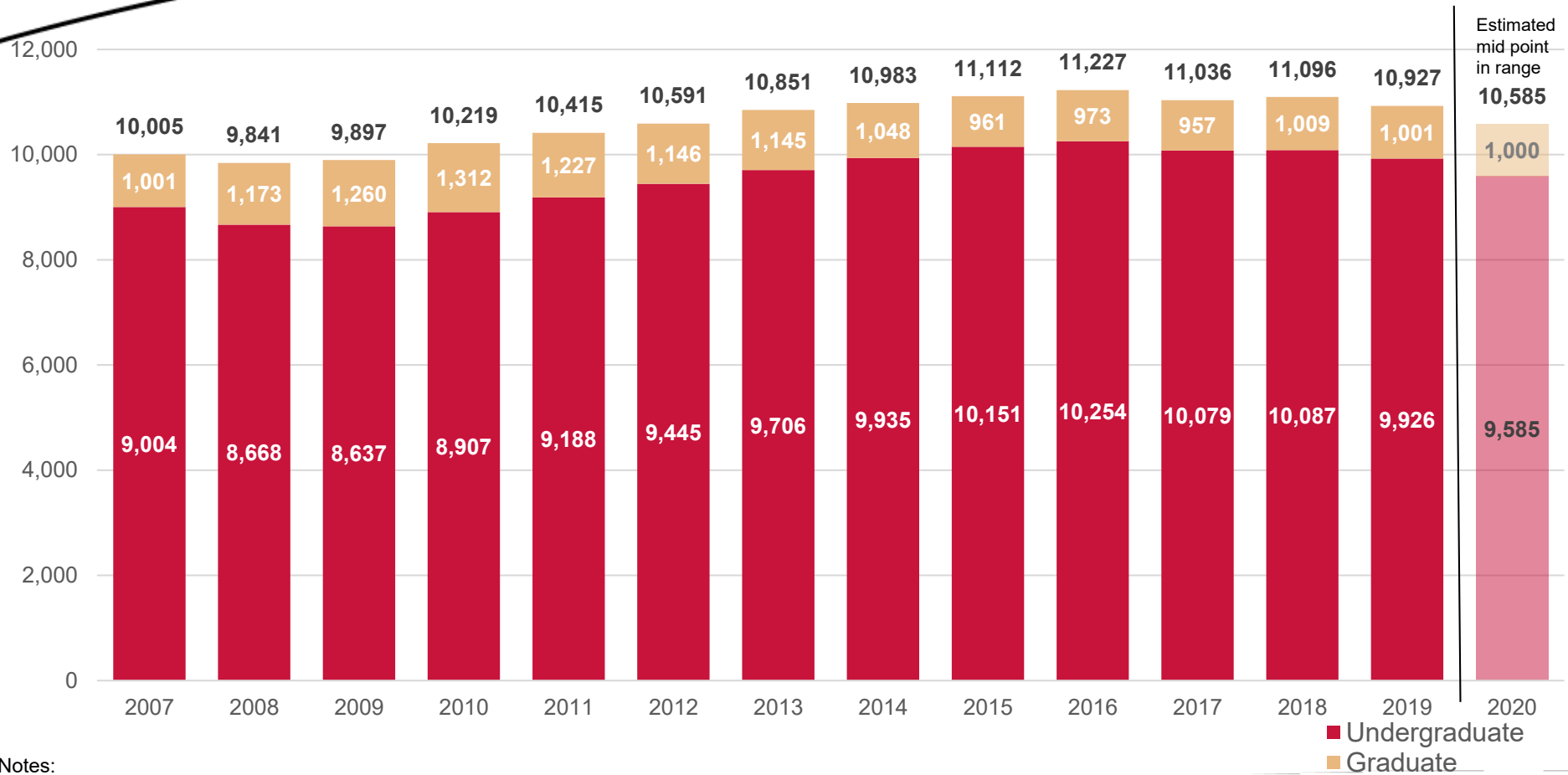
Source: IPEDS 12-month Enrollment Survey. Time frame: July - June



# Index 1 – Head Count by Fiscal Year

Fall Term Only

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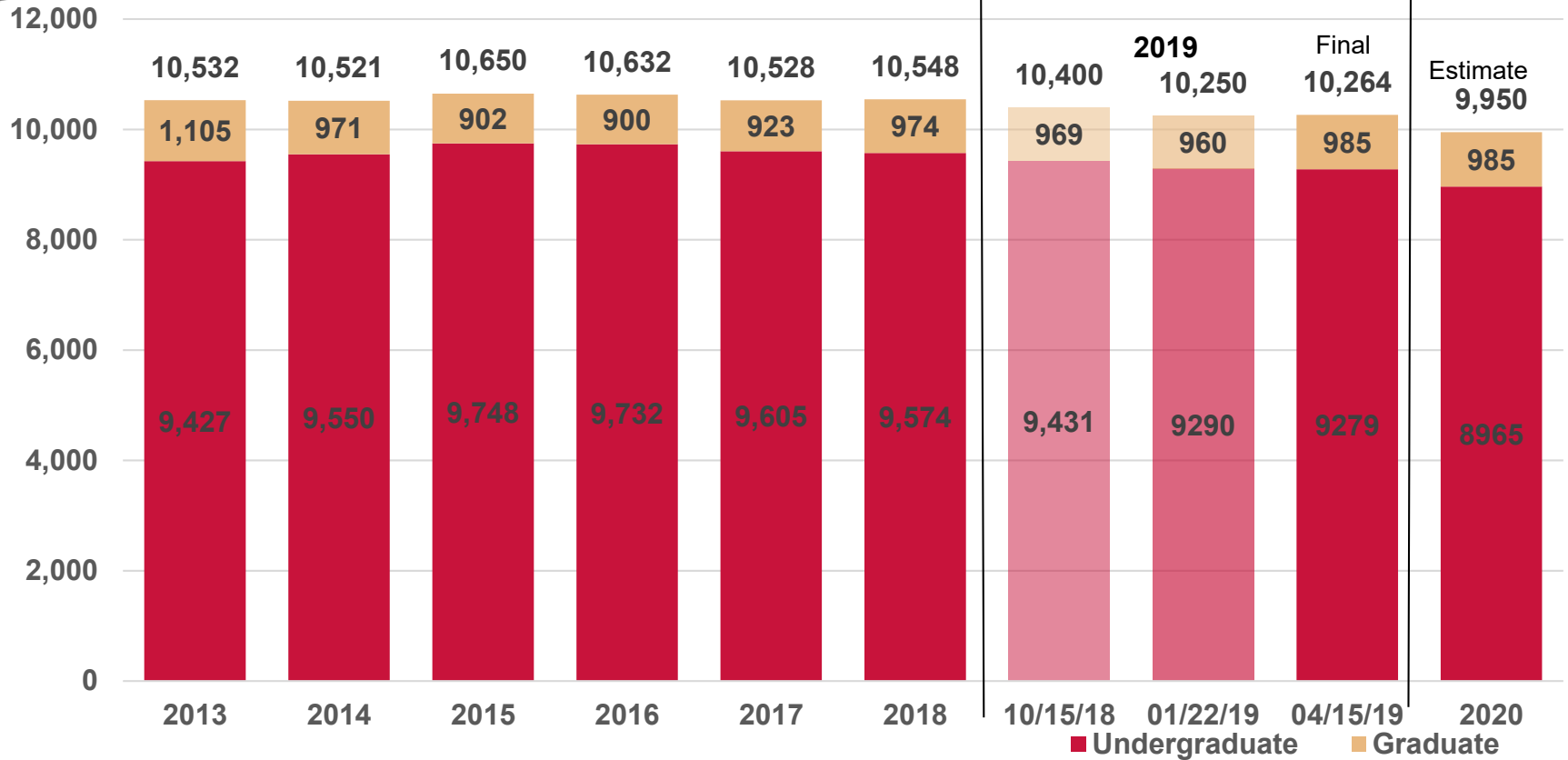
- Notes:
- 1) Data Source: 10<sup>th</sup> Day Census
  - 2) Year values correspond to fiscal year. For Example, 2013 reports Fall 2012 information.



# Index 1 - Average Annual Headcount

2013 – 2019

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Notes:

1) Data Source: 10th Day Census through academic year 2019.

2) 2019 includes both the projection from October 2018 and revised projection based on winter enrollment.



# Enrollment Sensitivity Analysis



## Increase to Fall Term projection:

- FTIC (First Time In College) above 1,745 HC
- Fall 2019 FTIC confirmation to enrollment melt is less than prior year
- New transfers exceed expectation of 900 headcount
- Retention increases over prior year
- Fall 2019 new cohorts (e.g. Masters of Social Work)
- Former students return in greater numbers
- New cohorts or programs beginning in Winter or Spring Quarters
- Term to term continuation rates are higher than FY19

## Decrease to Fall Term projection:

- Domestic non-resident enrollment declines
- Retention decreases
- Graduate program development – move to self support
- Term to term continuation rate declines from prior year
- Continuing students decline from historical fall percent of ~ 63% total fall headcount

Note: The impact of potential less international enrollment is not reflected in the revenue projections.



# 2019-21 Biennium Planning



- Campus instructions distributed in October
- Each division requested to submit a plan with a 3% realignment goal. Overall Index 1 goal is approximately \$3.6M
- Self support units are encouraged to manage labor costs to slow overall expense growth
- Slow down for filling vacant positions
- Limiting overtime and travel
- Removal of 1/1/19 non-represented pay increase
- Permanent plan in effect by July 1, 2020.

*Looking forward- budgetary realignment is expected to occur more frequently in future biennia due to market conditions*



# EWU Budget Environment



- **Impact of state policy decisions**
- **Enrollment**
  - Index 1 enrollment began slowly tapering in FY2016, yet was generally stable until Fall 2018
  - Fall 2018 Index 1 enrollment decreased 1.5% from Fall 2017
  - Index 1 FY2019 AAHC 10,264
- **Phase 1**- 3% budget realignment due to state policy and enrollment environment has been completed by each division.
- **Fall 2019** begin work on **Phase 2** realignment based on
  - Enrollment projections
  - State budget allocations
  - Compensation and benefit cost
  - Other general inflationary costs



# Budget Realignment for Index 1- \$3.6 million

## Phase 1

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- \$1.8 million forecasted enrollment decline impact
- \$600,000 unfunded compensation costs
- \$200,000 EWU Spokane contract impact
- \$1 million financial aid for student athletes



# Budget Realignment by Division- Index 1

## Phase 1

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	FY 2020 Est. Budget	Realignment Goals	Revised Totals
Office of the President	\$1,406,245	\$(42,187)	\$1,364,058
Intercollegiate Athletics	5,794,225	(173,827)	5,620,398
Academic Affairs	72,905,410	(2,187,162)	70,718,248
Business & Finance	30,526,750	(915,803)	29,610,948
Student Affairs	5,658,810	(169,764)	5,489,046
Advancement	3,977,774	(119,333)	3,858,441
Diversity and Inclusion	699,710	(20,991)	678,719
Reserves	3,301,076	0	3,301,076
Indirects FY19	2,396,773	0	2,396,773
<b>Total</b>	<b>\$126,666,773</b>	<b>\$(3,629,068)</b>	<b>\$123,037,705</b>





# Division Realignment Impacts- Phase 1



## **Academic Affairs**

- Review the number of Deans
- Faculty release time considerations
- Eliminated predominantly vacant administrative positions

## **Business and Finance**

- Eliminate mostly vacant positions
- Reduction in term positions
- Reduce operation costs

## **Student Affairs**

- Reduction of direct or operating expenses
- Elimination of vacant positions
- Reinvesting additional savings for the future

## **University Advancement**

- Elimination of vacant positions

## **Athletics**

- Realigned scholarships and grants
- Reduction of direct expenses

## **Diversity & Inclusion**

- Reduction in term position

## **Office of the President**

- Position Realignments
- Reduction in operating costs



# 2019-21 Conference Budget Operating Appropriations

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State Funding: Biennial Perspective	Use of Funding	Type of Funding	FY2020	FY2021	Conference Budget
2019-21 Biennium Funding Carryforward Level from 2017-19	<i>General and specific based on 2017-19 operating budget</i>	<i>Ongoing and one-time</i>	60,860,000	60,805,000	\$121,665,000
<b>Maintenance Level</b>			<b>627,000</b>	<b>1,721,000</b>	<b>2,348,000</b>
<i>Maintenance &amp; Operations</i>	<i>Utilities, custodial, and routine maintenance of new facilities completed during 2019-21 (ISC)</i>	<i>Ongoing</i>	0	868,000	868,000
<i>Central Services bundle</i>	<i>Change in allocable share of statewide costs for audit, legal, archives, worker's comp, self insurance premium, etc.</i>	<i>Ongoing</i>	-13,000	-13,000	-26,000
<i>Pension &amp; DRS Rates</i>	<i>Employer pension contributions are adjusted to reflect new rates</i>	<i>Ongoing</i>	3,000	3,000	6,000

# 2019-21 Conference Budget Operating Appropriations

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State Funding: Biennial Perspective	Use of Funding	Type of Funding	FY2020	FY2021	Conference Budget
<b>Maintenance Level (Continued)</b>					
<i>Tuition Backfill</i>	<i>College Affordability Program to backfill the loss of revenue from tuition operating fee reductions. Adjusted biennially for enrollment changes and inflation</i>	<i>Ongoing, subject to adjustment based on enrollment &amp; inflation</i>	<i>315,000</i>	<i>535,000</i>	<i>850,000</i>
<i>Minimum Wage</i>	<i>Adjusted to align with statutory minimum wage</i>	<i>Ongoing</i>	<i>5,000</i>	<i>11,000</i>	<i>16,000</i>
<i>Paid Family Leave</i>	<i>Agency costs related to employer premium for the Paid Family and Medical Leave Program</i>	<i>Ongoing</i>	<i>15,000</i>	<i>15,000</i>	<i>30,000</i>
<i>PEB Rate Adjustment</i>	<i>Employer health insurance rate moves from \$916 to \$971 per month</i>	<i>Ongoing</i>	<i>302,000</i>	<i>302,000</i>	<i>604,000</i>



# 2019-21 Conference Budget Operating Appropriations

State Funding: Biennial Perspective	Type of Funding	Type of Funding	FY2020	FY2021	Conference Budget
<b>Policy Level- New Funding</b>			<b>1,787,000</b>	<b>3,219,000</b>	<b>5,006,000</b>
<i>Compensation Funding</i>	<i>WFSE, PSE, non-represented compensation increases</i>	<i>Ongoing</i>	<i>1,566,000</i>	<i>2,943,000</i>	<i>4,509,000</i>
<i>Central Services Bundle</i>	<i>Change in allocable share of statewide costs for audit, legal, archives, worker's comp, self insurance premium, etc.</i>	<i>Ongoing</i>	<i>104,000</i>	<i>111,000</i>	<i>215,000</i>
<i>Deep Lake Watershed</i>	<i>Analysis deep lake watershed involving land owners, ranchers, lake owners, conversation districts, DOE, DNR</i>	<i>One-time</i>	<i>146,000</i>	<i>0</i>	<i>146,000</i>
<i>Benefits Rate Adjustments</i>	<i>Adjustments to maintenance level funding projections</i>	<i>Ongoing</i>	<i>-175,000</i>	<i>29,000</i>	<i>-146,000</i>
<i>Lucy Covington</i>	<i>Support gathering and archiving of histories and materials</i>	<i>One-time</i>	<i>125,000</i>	<i>125,000</i>	<i>250,000</i>
<i>Opioid Overdose</i>	<i>Develop a plan for the maintenance and administration of opioid medication and provide training of designated personnel</i>	<i>Ongoing</i>	<i>21,000</i>	<i>11,000</i>	<i>32,000</i>

# 2019-21 Conference Budget Operating Appropriations

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State Funding: Biennial Perspective	Type of Funding	Type of Funding	FY2020	FY2021	Conference Budget
<b>Enacted Funding Level, 2019-21 Biennium</b>			<b>63,274,000</b>	<b>65,745,000</b>	<b>\$129,019,000</b>
<b>HB 2158 Workforce Education Bill Funding</b>					
<i>Foundational Support</i>	<i>Operating costs, compensation and central services, in recognition that these costs exceed estimated increases in undergraduate operating fee revenue</i>	<i>Ongoing</i>	<i>677,000</i>	<i>1,137,000</i>	<i>\$1,814,000</i>
<i>Computer Engineering Degree Program</i>	<i>Create a computer engineering degree with an estimated average enrollment per year of 135 students at full implementation</i>	<i>Ongoing</i>	<i>1,318,000</i>	<i>1,318,000</i>	<i>\$2,636,000</i>
<b>State Operating Budget Level</b>			<b>\$65,269,000</b>	<b>\$68,200,000</b>	<b>\$133,469,000</b>

# OPERATING BUDGET



# 2019-21 Tuition and Fees

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- Tuition rate increases
- Mandatory fees
- Housing & Dining rates



# 2019-21 Operating (Tuition) Fee Assumptions



	FY2020	FY2021
Budgeted HC – state supported	9,950	9,950
Operating Fee -Resident Undergraduate	2.4%	2.4%
Operating Fee - Other	2.4%	2.4%
EWU Financial Aid	4%	4%

## Note:

- FY19 Enrollment projected at 10,651 annual average
- FY19 projections revised October 2018 to 10,400 annual average based on Fall enrollment
- FY19 projections revised January 2019 to 10,250 annual average based on Fall/Winter enrollment
- FY19 Annual Average enrollment actuals 10,264
- FY20 projection -3% (or -314 AAHC) less than FY19 actual 10,264
- FY20 AAHC revenue projection is 9,950





# FY20 Tuition & Fee Increases

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	FY2020 % Change	FY2020 Annual Rates
Resident Undergraduate	2.4%	\$6,543
Nonresident Undergraduate	2.4%	\$24,074
Resident Graduate	2.4%	\$11,721
Nonresident Graduate	2.4%	\$27,214
Building Fee	2.4%	Rates vary
Service & Activity Fees	4%	4%
Housing & Dining Rates	5.5%	Rates vary
Transportation Fee	25%	\$75
Comprehensive Health & Wellness Fee	8.17%	\$337.50
Parking Permits – all lots	10%	Rates vary

# 2019-21 Operating (Tuition) Fee Revenue

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Index 1

	FY19	FY2020	FY2021
<b>AAHC Enrollment Level</b>	Original 10,651 AAHC Revised 10,400 AAHC	9,950 AAHC	9,950 AAHC
<b>Gross Operating (Tuition) Fee Revenue</b>	<b>79,083,177</b>	<b>74,561,681</b>	<b>76,309,501</b>
Less: Tuition Waivers	(12,318,608)	(12,318,608)	(12,318,608)
EWU Grant	(2,653,583)	(2,472,723)	(2,542,636)
Uncollectible Allowance	(425,000)	(425,000)	(425,000)
Plus: Interest Income	275,000	275,000	275,000
Budget Realignment- enrollment related	(1,818,000)		
<b>Net Operating (Tuition) Fee Revenue</b>	<b>62,143,000</b>	<b>59,620,000</b>	<b>61,298,000</b>
<b>Budget Realignment- Phase 2 estimate</b>		<b>(2,523,000)</b>	
<b>Potential incremental revenue</b>			<b>1,678,000</b>

\*Totals are rounded to nearest thousand



# Total State Funding and Operating Fees

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## Index 1

	FY2020	FY2021	2019-21 Total
General Fund State	54,894,000	57,331,000	112,225,000
Education Legacy Trust Fund	8,380,000	8,414,000	16,794,000
State Funding HB 2158	1,995,000	2,455,000	4,450,000
Operating (Tuition) Fees	59,620,000	61,298,000	120,918,000
Recharges	2,397,000	2,397,000	4,794,000
<b>Total</b>	<b>127,286,000</b>	<b>131,895,000</b>	<b>259,181,000</b>

**State General Fund:** To account for all financial resources of the state except those required to be accounted for in another fund. The general fund is the principal state fund supporting the operation of the state.

**Education Legacy Fund:** Used on for support of the common schools and for expanding access to higher education through funding for new enrollments and financial aid, and other educational improvement efforts.

**HB2158:** 2019-21 legislative session. An act relating to creating a workforce education investment to train Washington students for Washington jobs. Amends various statutes in RCW 28B.

**Operating Fees Fund 149:** Local fund used by institutions to account for operating fees and related investment income.

**Recharges:** Internal service funds that exist to account for services provided within the institution from one department to another.



# Use of Reserves



- Index 1 Carryforward budget authority for one-time budget alignment
  - Represents unspent expenditure authority in prior years (cash on balance sheet)
  - If revenue goal is not met, carryforward budget authority is reduced
  - May be one source of funding when permanent reduction is not completed by defined date
- Other indexes (funds) lapse expenditure budget authority on June 30.
  - Reserves in these funds represent residual cash from prior years' net income/loss operations
  - Self support units generally use residual cash for one time strategic investments or, if approved, anticipated revenue shortfalls or unanticipated expenses.



# Self-Support Budgets

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- Revenue impacts related to programming, enrollment, fees
- Expense level within annual revenue levels
- Manage labor cost to slow growth
- Use of fund balance- Zero unless strategic necessity at less than 5% annually
- Retain appropriate level of annual reserves to fund emergent needs



# Local Dedicated

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## Index 2

### Significant Funding Sources

- Running Start/High School Programs
- Eastern On-Line
- Summer Session
- Student Technology Fee/Health & Wellness Fee
- Course Fees
- Program Fees



# 2019-21 Local Dedicated Funds

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## Index 2

	FY2020			FY2021		
	Revenue/ Additions	Expenditures /Deductions	Change in Unrestricted Net Assets	Revenue/ Additions	Expenditures /Deductions	Change in Unrestricted Net Assets
Academic Affairs	\$33,216,167	\$29,379,887	\$3,836,280	\$35,488,049	\$30,632,468	\$4,855,581
Business & Finance	\$10,575,350	\$10,636,598	(\$61,248)	\$10,616,090	\$10,657,798	(\$41,708)
Student Affairs	\$4,924,750	\$5,030,219	(\$105,469)	\$5,000,000	\$5,089,398	(\$89,398)
*Information Technology	\$1,319,682	\$1,714,790	(\$395,108)	\$1,319,682	\$1,274,790	\$44,892
<b>Funds Total</b>	<b>\$50,035,949</b>	<b>\$46,761,494</b>	<b>\$3,274,455</b>	<b>\$52,423,821</b>	<b>\$47,654,454</b>	<b>\$4,769,367</b>

These funds finance their own asset renewal and replacement.

\*Student Technology Fee is being used on a project in FY2020; planned use of reserves.



# Student Technology Fee

## Index 2 Detail



	FY2020
Revenues	1,319,682
Expenses	1,496,743
<i>Student Wages and Benefits</i>	145,410
<i>Purchased Services</i>	350,280
<i>Supplies, printing, telephone, leases, marketing, software</i>	79,005
<i>IT equipment replacement and software</i>	250,000
<i>IT Service Agreement</i>	242,048
<i>Wireless service projects- highest student use access points</i>	430,000

- Student Technology Fee Committee approves an annual expenditure plan per RCW 28B.15.051
- FY21 expenditure plan will be presented May 2020 as part of the FY21 supplemental budget.
- Wireless projects- Access points vicinity of Cheney Hall, Senior Hall, Martin Hall, Kingston Hall, Communications, Monroe Hall, Hargreaves Hall, PE Activities Building





# 2019-21 Service Funds

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## Index 3




	FY2020			FY2021		
	Revenue/ Recharges	Expenditures/ Deductions	Change in Unrestricted Net Assets	Revenue/ Recharges	Expenditures/ Deductions	Change in Unrestricted Net Assets
<b>Workforce Construction</b>	\$2,275,000	\$2,335,287	(\$60,287)	\$2,425,000	\$2,431,783	(\$6,783)
<b>Telecommunications</b>	\$1,105,969	\$1,046,845	\$59,124	\$1,105,969	\$1,046,845	\$59,124
<b>Service Funds Total</b>	<b>\$3,380,969</b>	<b>\$3,382,132</b>	<b>(\$1,163)</b>	<b>\$3,530,969</b>	<b>\$3,478,628</b>	<b>\$52,341</b>

- Service funds provide goods and services to other university units.
- The funds finance their own asset renewal and replacement.



# Housing and Dining Rates

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	FY2019 Average Quarterly Rate	FY 2019 Annual Rate	FY2020 Average Quarterly Rate		FY2020 Annual Rate
Double Room/Gold Meal Plan	\$4,019	\$12,058	\$4,135		\$12,406
Single Room/Gold Meal Plan	\$4,319	\$12,958	\$4,435		\$13,306

Increases are in accordance with Housing & Dining long-term financial plan.

Housing & Dining offers seven variations of room plans and four dining plans.



# 2019-21 Auxiliary Funds

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## Index 3

	FY2020			FY2021		
	Revenue	Expense/ Debt	Change in Unrestricted Net Assets	Revenue	Expense/ Debt	Change in Unrestricted Net Assets
<b>Housing &amp; Dining</b>	\$25,619,228	\$24,561,687	\$1,057,541	\$25,665,432	\$24,710,687	\$954,745
<b>S&amp;A Fee Fund</b> (net of Housing debt and financial aid)	\$11,163,137	\$11,135,887	\$27,250	\$11,164,737	\$11,138,387	\$26,350
<b>Recreation Center Fees</b>	\$255,000	\$253,000	\$2,000	\$260,000	\$258,000	\$2,000
<b>Intercollegiate Athletics</b>	\$6,972,800	\$6,972,800	\$0	\$7,421,300	\$7,421,300	\$0
<b>Bookstore</b>	\$5,604,000	\$5,567,070	\$36,930	\$5,654,000	\$5,603,670	\$50,330
<b>Pence Union Building</b>	\$1,605,000	\$1,358,238	\$246,762	\$1,605,000	\$1,389,521	\$215,479
<b>Parking</b>	\$1,092,040	\$1,146,666	(\$54,626)	\$1,154,662	\$1,207,129	(\$52,467)
<b>Auxiliary Funds Total</b>	<b>\$52,311,205</b>	<b>\$50,995,348</b>	<b>\$1,315,857</b>	<b>\$52,925,131</b>	<b>\$51,728,694</b>	<b>\$1,196,437</b>

These funds finance their own asset renewal and replacement.



# FY20 Intercollegiate Athletics

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## Indexes 1 and 3

Athletics Budget	Revenue	Expenses
Index 1	\$6,653,888	\$6,653,888
Index 3		
Department Revenue	\$3,794,500	
Student Support	\$2,175,000	
Operating Expenses		\$6,132,800
Additional Institutional Funding	\$1,157,550	\$994,250
Athletic Camps	\$840,000	\$840,000
Additional Student Financial Aid Support	\$2,000,000	\$2,000,000
<b>Total</b>	<b>\$16,620,938</b>	<b>\$16,620,938</b>
<b>Projected net revenue</b>		<b>\$0</b>

Variance from 5-Year Plan \$290,467:

- Changes due to S&A Fee funding
- Athletic projected revenue declined
- Compensation and benefit changes



# Student Service and Activity Fee Fund

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## Index 3

Sources	FY2020
S&A Fees (part of tuition)*	\$7,036,368
Recreation Center Fee	\$1,940,250
PUB Fee	\$2,662,000
Transportation Fee	\$781,250
Clubs (use of activity generated revenue)	\$173,750
<b>Total Revenues</b>	<b>\$12,593,618</b>

\* Based on 4% increase

# Student Service and Activity Fee

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## Index 3

Allocation (Pending Committee Approval)	FY2020
Debt Payments	\$3,313,847
S&A Fee Allocation	\$3,094,534
Housing Allocation	\$645,000
Transportation Contract	\$746,250
Transfer to Athletics	\$2,175,000
Financial Aid, Admin Cost	\$571,834
Clubs (use of activity generated revenue and reserve)	\$181,500
Facility Improvement Funds & Operations	\$483,403
Pence Union Building and Rec Center Operations	\$1,025,000
URC Equipment Replacement	\$330,000
<b>Total Uses</b>	<b>\$12,566,368</b>

# Scholarships and Fellowships (Index 5)

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Scholarships	FY2020 Budget	FY2021 Budget
Federal Financial Aid Grants (Includes Pell grant and the Supplemental Educational Opportunity Grant – SEOG)	\$19,500,000	\$19,500,000
State Financial Aid Grants (Includes State Need Grant)	\$20,500,000	\$21,500,000
EWU Financial Aid Grants (Includes EWU grant, endowed scholarships and license plate)	\$3,200,000	\$3,200,000
Private Financial Aid Grants (Includes foundation endowed scholarships)	\$1,100,000	\$1,200,000
<b>Total</b>	<b>\$44,300,000</b>	<b>\$45,400,000</b>

- Scholarships & Fellowships include funds for student aid programs, some federal and state aid programs, and privately endowed scholarships.
- Funding levels assumed to remain relatively flat year-to-year.
- Total increases driven by assumed enrollment rates.

# Sponsored Programs (Grants & Contracts)

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## Index 5

Sponsored Programs	FY2020 Budget	FY2021 Budget
Federal Research	\$5,185,000	\$4,493,000
State Research	3,450,000	3,448,000
Local Research	3,076,000	3,076,000
Private Research	2,153,000	2,142,000
<b>Total</b>	<b>\$13,864,000</b>	<b>\$13,159,000</b>

Funding and contracts are dependent on state and federal agency funding levels and local governmental and private agencies need for contracted services.





# FY2019-21 University Operating Budget

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## Revenues- All Funds

	FY2020	FY2021	2019-21
<b>Education and General</b>			
General Fund State	54,894,000	57,331,000	<b>112,225,000</b>
Education Legacy Trust	8,380,000	8,414,000	<b>16,794,000</b>
State Funding HB 2158	1,995,000	2,455,000	<b>4,450,000</b>
Tuition Operating Fees	59,620,000	61,298,000	<b>120,918,000</b>
Recharges	2,397,000	2,397,000	<b>4,794,000</b>
Dedicated Local Funds	50,035,949	52,423,821	<b>102,459,770</b>
Service Funds	3,380,969	3,530,969	<b>6,911,938</b>
<b>Total Education and General</b>	<b>180,702,918</b>	<b>187,849,790</b>	<b>368,552,708</b>
Auxiliary Enterprises	52,311,205	52,925,131	<b>105,236,336</b>
Scholarships & Fellowships	44,300,000	45,400,000	<b>89,700,000</b>
Sponsored Programs	13,864,000	13,159,000	<b>27,023,000</b>
<b>2019-21 Operating Revenues</b>	<b>291,178,123</b>	<b>299,333,921</b>	<b>590,512,044</b>



# FY2019-21 University Operating Budget

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## Expenditures- All Funds

	FY2019	FY2020	2019-21
<b>Education and General</b>			
General Fund State	54,894,000	57,331,000	<b>112,225,000</b>
Education Legacy Trust	8,380,000	8,414,000	<b>16,794,000</b>
State Funding HB 2158	1,995,000	2,455,000	<b>4,450,000</b>
Tuition Operating Fees	59,620,000	61,298,000	<b>120,918,000</b>
Recharges	2,397,000	2,397,000	<b>4,794,000</b>
Dedicated Local Funds	46,761,494	47,654,454	<b>94,415,948</b>
Service Funds	3,382,132	3,478,628	<b>6,860,760</b>
<b>Total Education and General</b>	<b>177,429,626</b>	<b>183,028,082</b>	<b>360,457,708</b>
Auxiliary Enterprises	50,995,348	51,728,694	<b>102,724,042</b>
Scholarships & Fellowships	44,300,000	45,400,000	<b>89,700,000</b>
Sponsored Programs	13,864,000	13,159,000	<b>27,023,000</b>
<b>2019-21 Operating Budget</b>	<b>286,588,974</b>	<b>293,315,776</b>	<b>579,904,750</b>



# 2019-21 CAPITAL BUDGET

New Appropriations  
Local Capital



# 2019-21 State Capital Budget

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Project	2019-21 Biennial Budget Appropriations
Science Renovation	\$7,937,000
Albers Court Improvements	\$4,953,000
Infrastructure Renewal	\$15,000,000
<b>Total State Capital Projects- 057</b>	<b>\$27,890,000</b>
Minor Works Preservation	\$6,500,000
Minor Works – Facility Preservation	\$3,000,000
Minor Works Program	\$2,500,000
Preventative Maintenance	\$2,217,000
<b>Total EWU Capital Projects- 061 Building Fees</b>	<b>\$14,217,000</b>
Local Capital	\$3,301,570
Reappropriations	\$56,745,000
<b>2019-21 Capital Budget</b>	<b>\$102,153,570</b>

*Note: EWU Capital Projects Account (061) spend level is reflective of revenue levels based on enrollment*



# 2019-21 Capital Budget – Local Capital

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<b>Local Capital</b>	<b>FY2020</b>	<b>FY2021</b>	<b>2019-21</b>
Housing Renewal and Replacement	\$1,500,000	\$500,000	<b>\$2,000,000</b>
EWU Recreation Center Equipment Replacement	\$330,000	\$330,000	<b>\$660,000</b>
Dining Renewal and Replacement	\$150,000	\$150,000	<b>\$300,000</b>
University Rec Center Facility Improvements	\$145,260	\$146,310	<b>\$291,570</b>
Parking Lot Repair and Maintenance	\$25,000	\$25,000	<b>\$50,000</b>
<b>Total</b>	<b>\$2,150,260</b>	<b>\$1,151,310</b>	<b>\$3,301,570</b>



# ***Board of Trustees Action***

## ***2019-21 Operating Budget and 2019-21 Capital Budget***



# FY2019-21 University Operating Budget

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## Expenditures- All Funds

	FY2019	FY2020	2019-21
<b>Education and General</b>			
General Fund State	54,894,000	57,331,000	<b>112,225,000</b>
Education Legacy Trust	8,380,000	8,414,000	<b>16,794,000</b>
State Funding HB 2158	1,995,000	2,455,000	<b>4,450,000</b>
Tuition Operating Fees	59,620,000	61,298,000	<b>120,918,000</b>
Recharges	2,397,000	2,397,000	<b>4,794,000</b>
Dedicated Local Funds	46,761,494	47,654,454	<b>94,415,948</b>
Service Funds	3,382,132	3,478,628	<b>6,860,760</b>
<b>Total Education and General</b>	<b>177,429,626</b>	<b>183,028,082</b>	<b>360,457,708</b>
Auxiliary Enterprises	50,995,348	51,728,694	<b>102,724,042</b>
Scholarships & Fellowships	44,300,000	45,400,000	<b>89,700,000</b>
Sponsored Programs	13,864,000	13,159,000	<b>27,023,000</b>
<b>2019-21 Operating Budget</b>	<b>286,588,974</b>	<b>293,315,776</b>	<b>579,904,750</b>



# 2019-21 Capital Budget

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## For action by the Board of Trustees:

2019-21 Capital Budget	
Reappropriation	\$56,745,000
New Appropriation	\$42,107,000
<b>Total State Capital</b>	<b>\$98,852,000</b>
<b>Local Capital</b>	<b>\$3,301,570</b>
<b>2019-21 Capital Budget</b>	<b>\$102,153,570</b>

\*Combined legislative proposals represent the highest funding totals from each budget. The final capital budget will be modified based on the conference budget.





# Future Economic Impacts

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- Demand for higher education and enrollment pressure
- Tuition policy and state support
- Managing revenue opportunities and expense trajectory to generate revenue to support a responsive university
- In a crowded marketplace- capture opportunities to create new demand for institutional strengths
- Anticipating future cost trends and making adjustments to optimally position the university to respond to the market, students, and employers



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# EASTERN

## WASHINGTON UNIVERSITY

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